



	What will we do?	How will we measure this?
<p><b>Healthy and Active Lives</b></p> <ul style="list-style-type: none"> <li>- We will help residents to make good lifestyle choices so that they are less likely to experience poor health requiring help from public services.</li> <li>- We will work with health and community partners to tackle health inequalities including obesity and smoking; and the harm caused by drug and alcohol abuse</li> </ul>	<ul style="list-style-type: none"> <li>-Work in partnership with Health and other key partners to deliver improved services that are ‘person centred’ and provide better value for money. Where possible this will include co-locating services.</li> <li>-Encourage vulnerable people to make the most of the support and services available in the community, keeping them active and healthier for as long as possible and reducing demand on services.</li> <li>-Work with NHS staff, teachers and other health and community partners, to tackle domestic abuse, substance misuse and mental health problems. Staff will learn how to support families and help them prevent situations from escalating into potential safeguarding issues.</li> </ul>	<ul style="list-style-type: none"> <li>- The number of people who die from preventable causes like deprivation, accidents, and air quality – but not related to clinical care, per 100,000 population</li> <li>- Rates of reoffending for those individual offenders completing drug and alcohol treatment referrals (measured through a follow up 6 months after completion)</li> <li>- % of people (aged 65 and over) who were still at home 91 days after discharge from hospital into reablement / rehabilitation services (to be revised in the next 2 – 4 months)</li> </ul>
<p><b>A good start for every child to reach their full potential</b></p> <ul style="list-style-type: none"> <li>- We will ensure that every child has access to a great education. We will support our primary and secondary schools to develop a strong strategy to achieve the best outcomes for Havering’s children.</li> <li>- We will help families that need support to provide children with a consistent and stable family environment, giving them the best start in life and a happy childhood.</li> </ul>	<ul style="list-style-type: none"> <li>-Establish a Secondary Schools Improvement Board and plan of action working in partnership with Head Teachers, governing bodies of secondary schools and the Regional Schools Commissioner, to secure rapid improvement in outcomes for secondary pupils.</li> <li>-Improve the smooth transition of pupils from primary to secondary schools to ensure that the rates of progress achieved in Years 5 and 6 are maintained and accelerated in Year 7.</li> <li>-Continue to create more school places to meet demand, in the right places throughout the borough, over the next decade.</li> <li>-Redesign our approach to children’s social care which will maximise the efficiency and effectiveness of time spent with families and keep families together, wherever possible.</li> <li>-Re-launch our children’s centres within the community through events and marketing materials to promote the early years and universal services on offer.</li> </ul>	<ul style="list-style-type: none"> <li>- School readiness - % of children achieving a good or better level of development at age 5 (EYFSP)</li> <li>- % of parents receiving an offer of their first choice school</li> <li>- % of children in good or outstanding schools</li> <li>- Pupil progress in 8 subjects, from the end of primary school to the end of secondary school (“Progress 8” score)</li> <li>- % of children in care placed permanently (through a Special Guardianship Order, adoption or long term fostering)</li> </ul>
<p><b>Families and communities look after themselves and each other</b></p> <ul style="list-style-type: none"> <li>- We will work with communities to develop resilient and inclusive neighbourhoods. This will be achieved through engaging with communities about issues that matter to them.</li> </ul>	<ul style="list-style-type: none"> <li>-Develop and implement strategies to improve community cohesion and communications with full involvement from residents in a pilot project in the Union Road, Romford estate.</li> <li>- Work with the Havering Volunteer Centre to encourage residents to play an active part in their communities through volunteering.</li> <li>-Devise and deliver a coordinated programme of courses and training for the local voluntary and community sector.</li> <li>-Engage quarterly with residents on key regeneration estates, providing an opportunity for residents to shape any proposals that will affect their homes.</li> </ul>	<ul style="list-style-type: none"> <li>- Number of volunteers supporting Council services</li> <li>- Social Isolation - Number of people reporting improved quality of life following intervention</li> <li>- Placeholder: Reported outcomes for residents delivered by the community and voluntary sector</li> <li>- Carers receiving a needs assessment or review and a specific carer's service, or advice and information</li> </ul>
<p><b>Supporting vulnerable residents in our communities</b></p> <ul style="list-style-type: none"> <li>- We will continue to work with partners to provide the most vulnerable people in our communities with the most efficient and effective social care services.</li> <li>- We will ensure that children and young people in, or leaving our care enjoy stability and are supported to succeed in all areas of their lives.</li> <li>- We will offer adults in care the choice and control they need to work towards more independent and stable lives.</li> </ul>	<ul style="list-style-type: none"> <li>-Work with the Metropolitan Police to produce a more joined up model of protecting vulnerable people.</li> <li>-Deliver a more integrated care model, improving and streamlining the pathway from hospital to community settings.</li> <li>-Launch a new strategy setting out how the Council will meet the needs of Children and Young People with special educational needs and disabilities (SEND).</li> <li>-Through the innovation funding awarded by the DfE, enhance our resources and work with our children and young people in care and leaving care to design a service that truly meets their needs.</li> <li>-Focus on keeping children out of care wherever possible, enabling them to stay with their families if it is safe to do so. Ensure that children that do need care will receive it in a stable, meaningful and sustainable way.</li> <li>-Young people leaving care are provided with a carefully planned programme of support for their transition into adulthood, making sure they have life skills and giving them the very best life chances in education and employment.</li> <li>-Ensure services are ‘person centred’ and ‘enabling’, to help people remain independent in their own homes for as long as is feasible.</li> <li>-Ensuring the right safeguards, risk assessment and support plans are in place when someone lacks capacity to consent to their care and treatment in order to keep them safe from harm.</li> </ul>	<ul style="list-style-type: none"> <li>- Number of families assisted in finding their own housing solution/prevented from becoming homeless per month</li> <li>- The proportion of repeat victims of domestic abuse</li> <li>- % of care leavers in both suitable education, employment or training and suitable accommodation</li> <li>- Number of adults and older people who can choose how their support is provided to meet agreed health and social care outcomes in the year (self-directed support)</li> <li>- The number of instances where an adult patient is ready leave hospital for home or move to a less acute stage of care but is prevented from doing so, per 100,000 population (delayed transfers of care)</li> <li>- Placeholder: Residents reporting good outcomes from their community service (home care service)</li> <li>- Rate of permanent admissions to residential and nursing care homes per 100,000 population (aged 65+)</li> </ul>

